



Trust9

TRUST9 is a young company open to the changes of society and modern times. We are perseverant in achieving high performance, always serving our clients with the best solutions and products in capital and financial markets.

Via its' business units, TRUST9 seeks to maintain prominent positions in the most important sectors it takes part in. We conduct our business in an economically sustainable manner, providing our collaborators with a professional environment that is personally satisfying, always upholding team spirit and cooperation.

Trust9's complete set of products and services allows for the junction of strategic solutions of the financial restructuring of liabilities under the responsibility of the Financial Management Business Unit.

Liability restructuring may be combined with capital market structured credit operations alternatives under duty of its' Assets Business Units.

In addition, when necessary, strategies for merging and acquisitions, as well as corporate transactions of investment projects can be developed, under the responsibility of its Corporate Finance Business Unit.



9 Reasons to Hire Trust9

1. Our mission is focused and specialized toward facilitating financial solutions for our customers.

4. The economic scenario requires new corporate behavior consisting of agile decisions and immediate results. The fastest way to overcome and supplement the skill gaps is to engage services from specialized third party companies, thus, rapidly increasing the company's intellectual capital and financial decisions' pace.

7. The initiative to hire a specialized company strongly indicates the client's concern in solving their financial issues, therefore generating a feeling of recognition and appreciation by the market.

2. We have developed relationships and internal knowledge of the entire financial system due to the long period of banking and financial activities undertaken for large financial institutions by our associates and collaborators. We have the ability to shorten your paths.

5. Our action takes place within our customer's company, allowing prompt and direct monitoring of daily achievements. We also offer a center of specialized professionals for support and assistance, complementing and covering all areas of expertise needed for successful projects.

8. Our work is performed under the same standard, language, and methods used by banks and other financial institutions. This eases communication and consequently the process of negotiating and closing of necessary financial transactions for our customers.

3. Proven experience of successful financial management of all our team members, with a variety of clients and industries.

6. Many activities in the financial area, such as renegotiation of liabilities, must be carried out by professionals who are not involved with the company's day-to-day. This is done to not jeopardize any future relationship with suppliers, banks, and other companies participating in its value and relationship chain.

9. Our professionals are advised to act as financial agents of change, external to the company customer, assuming the responsibility to help its executives and professionals in the decision-making process and operating in an ethical way by respecting the norms and culture of the customer's company. We believe that our services go together, but never replace the customer's expertise and capability.

Our Team

The TRUST9 professional team has got more than three decades of experience in the financial market, being that its partners and consultants gave full measure in a broad range of financial conglomerates throughout their executive careers, assembling large experience in planning, managing, structuring, developing, negotiating and operating corporate financial instruments.

Thus, our team is able to meet a wide array of demands in the following areas: debt operations, financial restructuring, structured funds, project finance, mergers and acquisitions operations, private equity and venture capital.

Partners

Gilberto Giberti

José Luiz de Cerqueira Cesar

Paulo Bagnoli Arruda Cesar

Mission & Values

Mission Statement

“Our mission is to operate with high performance and excellence in the areas of Financial Management, Asset Management, Distribution and Corporate Finance, creating value to our customers, shareholders, employees and society.”

Values

- People
- Continuous Learning
- Entrepreneurship
- Profit
- Sustainability
- Focus
- Simplicity
- Transparency
- Innovation

Grid of financial Products and Services of the market and Trust9's positioning

The financial market offers an wide array of products and services. The diagram below illustrates the diversity of options that the market offers through this complex industry that is the financial system.

CORPORATE FINANCES	IMPORTS	REAL ESTATE	ENCOURAGEMENTS	LOANS
PROJECT FINANCE M&A VENTURE CAPITAL PRIVATE EQUITY	ANTICIPATED PAYMENT LETTER OF CREDIT DOCUMENTED COLLECTION	CCI • CRI • FII	FINEM AUTOMATIC BNDES FNAME/ FINAME LEASING BNDES EXIM BNDES CARD PROGEREN PRODUCE FCO FNE FINOR FINEP FNO SPECIAL LINES NE – BNB SPECIAL LINES NO – BASA FUND OF STATE ENCOURAGEMENTS BNDESPAR PROGER	HOT MONEY GUARANTEED ACCOUNTS ROTATING CREDIT TITLED DISCOUNTS (NP/ DUPLICATES) TURN CAPITAL CDC LEASING CDCI COMPROR FINANCE VENDOR FINANCE MUTUALS
FUNDS	EXPORTS	AGROBUSINESS		
INVESTMENTS PRIVATE EQUITY VENTURE CAPITAL LANDS CLOSED FIXED INCOME PF INVESTORS	ACC • ACE • NCE • PPE LETTER OF CREDIT DOCUMENTED COLLECTION EXPORT NOTES	CPR • CRA • CDCA CDWA • LCA • NCR		
	MISCELLANEOUS	PRIVATE TITLES		
	READY EXCHANGE BAIL ESCROW RCE	FIDC NP FIDC PD CCB CCCB DEBENTURES		

Companies are often focused on its business and do not access the best instrument or financial transaction for the issue it is trying to resolve.

Trust9 serves globally on the grid of products and financial market services, diagnosing and elaborating custom made offers, considering deadlines, needs, and appropriate rates for our customer's businesses.

Moreover, Trust9 has a network highly regarded and competent collaborators available to meet our client's detected demands.

Financial Management

We are specialized in tailored Financial Restructuring and Debt Negotiation solutions.

Operational reorganization of the financial area with temporary management. Expertise in solving complex situations is one of our businesses' differentials.

Our work methodology and project conduct contemplates Trust9's partners' personal involvement.

Strong interlocution, respectability and skillfulness in the financial market are the execution guarantees of agreed challenges with our clients.

Experience in renegotiations that surpass R\$5 billion, with over 50 banks.

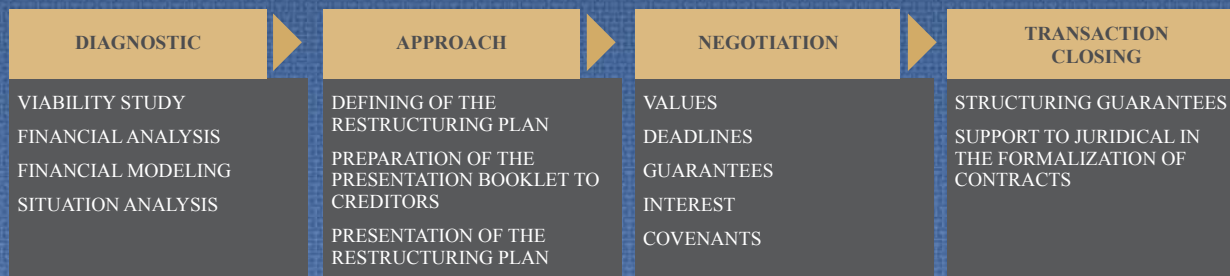
We also provide an improvement in the conditions of the interest rate and taxes, creating value for our clients.

Our job encompasses every step of financial management, identifying our customer's actual demands and needs, as well as the most adequate transaction profile.

Products

RFI – Financial Restructuring

The Financial Restructuring aims to reverse the downward trend in business value making by restoring their solvency, profitability and competitiveness level. Trust9 has developed a work methodology that has been held in a variety of companies with soaring success rate. Financial Restructuring process steps can be observed in the diagram below:



Financial Management

AOF – Financial Operations Advisory

Our company consults clients in the negotiation of financial operations and structuring process by assessing and formulating proposals so that they can be approved within the deadlines, needs, and adequate taxes to the business of our clients.

PCO – Budgetary Planning and Control

Trust9 believes that the budget is a pivotal tool for an organization's sound performance. In this way, a work methodology has been developed to fulfill client's budget elaboration and support.

GMC – Cash Monitoring and Management

Managing and monitoring of cash is a critical factor for any company in the market, being especially important in periods of liquidity crisis. Trust9 has developed its Cash Monitoring and Management service in order to act in critical situations. Our goal is to assist our clients in cash settlement, keeping a negative impact a minimum on productive and operational activities.

GCT – Contracts Management

Trust9 considers contracts an essential and strategic element in asset management and business sustainability. Although the best portion of business transactions are based on contracts, only a small percentage of organizations hold efficient and integrated management of hiring processes. Trust9, through its Contracts Management tools suppliers, has developed solutions to meet its issues, including contracts life cycle automation; since expedition, execution, monitoring renewal and storage, cost reduction, risk mitigation and gaining of agility and competitiveness.

Assets

Brazil follows the most evolved markets, where institutional investors administer an increasingly significant portion of financial assets and savings.

Today, public and private pension funds, insurance companies, banks' treasury departments, economic development institutions and wealth management funds already account for over half of domestic savings.

In line with this scenario, Trust9 presents to investors specialized and distinct performance, which are capable of meeting its profitability commitment vis-à-vis its regulatory constraints.

We relentlessly offer differentiated investment options to institutional investors grounded by our long-term outlook on Brazilian and global markets.

Trust9 has developed a far-reaching relationship chain with main investor markets, which allows us to understand the clients' real needs in the search for a more effective allocation of resources.

At the same time we assist investors in finding the best alternative investments and we advise companies in identifying structures and products that suit requirements best and meet market trends.

In addition, Trust9 has established partnerships with some of most distinctive law firms in the Brazilian market in order to provide the best options in terms of financial and capital market fund-raising.

Trust9 always seeks to identify in the market the alternative that best meets the needs and desires of the investors and our business clients, be that fixed income products and equities, structured products such as debentures and commercial papers, FIDCs, real estate funds, venture capital and private equity funds, CRI, CRA etc.

Because of this, Trust9 uses the open architecture concept, concentrating our efforts in distributing products developed both internally and by other institutions within the grid of services and operations grid in this brochure, respecting laws in force.

Assets - Products

DPM – Distribution of Securities Products

- We engage in all steps of the process, from structuring to market placement.
- Prior to distribution, we advise companies and securitization firms, among other businesses, from the beginning in product structuring, aligning its characteristics to the needs of investors.
- We conduct processes of probing and screening along with potential bidders.
- We organize roadshow schedule programming and escort investors in presentations and events.

PE/VC – Private Equity & Venture Capital

- We pay services of organization, fundraising and managing fund investing in shares, adding value at every stage of the process
- We provide to our clients all our business expertise, streamlining processes and ensuring the highest standards of corporate governance and socio-environmental responsibility.

DFE – Structured Funds Development

- We analyze all the alternative products available to provide the investment vehicle with the most appropriate benefit-cost ratio for the client.
- We operate effectively in the definition of all relevant parameters to ensure that the product is aligned with the other products available in market and investor interest, thus facilitating their subsequent distribution.

Corporate Finance

Expertise in developing innovative business models through the operations of capital market, project financing or mergers and acquisitions.

Structuring and raising financing for investment and working capital in loans (debt) or equity varieties.

Structuring of new businesses and investments - Project Finance.

Support in mergers and acquisitions and sales of enterprises and businesses, addressing the cycle of planning, evaluation, negotiation and structuring of the transaction.

Assistance in setting up strategic and operational alliances and partnerships. Feasibility studies of strategic operational, financial and economic-oriented start-up of new ventures.

Our work method contemplates strong interaction and communication with our clients in order to clearly identify their corporate strategy so that we can offer a tailored solution.

We understand that every project has specificities concerning the corporate economic segment in which it appears, as well as its regulatory framework and therefore requires a thorough and personalized technical evaluation.

Trust9's approach is not exhausted at finance projects decisions, but also gives advice on the adequacy of financial resources and the composition of resources used and the expected benefits (cash flow).

We have an extensive connection with the financial community, operating agreements with key experts from diverse sectors of the economy and specialized law firms in order to ensure excellence in detecting and presenting solutions for our customers.

Corporate Finance - Products

PFN – Project Finance

To assist our clients to seize the opportunities created by large infrastructure projects, we offer advice on the structuring of financing models for attracting resources from development agencies such as BNDES (federal development bank) and investment funds.

The services in this activity include the entire project cycle by identifying players, financial modeling, risks and returns negotiation, project implementation modeling, and fundraising.

AFV – Acquisition, Mergers and Businesses Sales Operations

Coordination of the entire process, from its beginning to its conclusion, for better transaction for the customer buying, the sales process, joint ventures processes and strategic alliances. We provide independent and straight-to-the-point services through creative solutions for clients.

PNE - Startup business plans for new ventures and businesses in the recovery process

Trust9 advises entrepreneurs in structuring clear and effective business plans, incorporating trends and techniques used and recommended by potential equity risk capital investors in new businesses' startup processes.

Trust9 also develops recovery plans, through client company economic and financial analysis and the description of measures to be adopted for the company recover its business in an organized and efficient manner, making it economically and financially viable.

AOI - Advisory for structuring investment operations

Trust9 assists clients in the process of structuring and negotiation of investment operations, using the CAPEX model, together with national and international funding institutions, diagnosing and developing proposals to agree on conditions within appropriate deadlines, fees and grace periods for our client companies.



TRUST₉

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